

GREENFIELD FIRE TERRITORY



ANNUAL REPORT 2025

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Mayor Guy Titus
Greenfield City Council
Greenfield Board of Public Works & Safety
Center Twp. Trustee & Advisory Board
Greenfield Fire Merit Commission

I am very proud of each and every member of our Fire Department in the culture they have built and support each and every day. There are a lot of ways to describe their culture and customer service mentality, however I believe it simply boils down to a pride and ownership mentality that is the complete opposite of an entitlement mentality. There truly is no limit to the success that a team with this mentality can achieve. If you are a part of one of the groups mentioned at the top of this letter, then you are responsible for helping to foster this type of work environment and culture the firefighters live in day in and day out, and for that, we thank you.

What does success look like in a fire department culture such as Greenfield Fire Department? It looks something like this: firefighters showing up 30 minutes or more early to their shifts and having their equipment checked and ready to go before 0700 in case a late run comes in so they can relieve the off going crew, firefighters who are personally invested in the outcome of their work and they strive for excellence on each and every run, pouring hundreds of training hours in to be masters of their craft. Firefighters who treat their equipment, station and apparatus as if they personally own it, firefighters who own their performance even when they made a mistake. Firefighters who work to fix the small details and perfect them because they know small details can lead to large problems at an active scene. Firefighters who go above and beyond every day to perform acts of kindness and goodwill for our citizens that are not required of their job description. Firefighters who do not walk past a problem but rather stop to solve the problem so others don't have to. That, my friends, is what success looks like in a fire department and that is exactly what we have here.

Greenfield is growing, and I believe our growth has been good. It's nice to live in a nice community where other people want to live. As you will see in the following pages, Greenfield Fire Department resources are nearly maxed out. If your wish is for Greenfield to continue to grow and prosper, then we must take action to ensure emergency services are growing with the city. IDEM and other regulatory boards are not going to stunt the growth of the city based on emergency services capability, the hard truth is it will show up when people need the service and no resources are available to respond, which is happening on a regular basis. We are going to need bold leadership willing to take action, potentially actions never before utilized, to secure an operating budget capable of supporting staff members to properly open and operate a 3rd fire station. The state legislature has no doubt placed additional hurdles in front of us as we work to make sure public safety is prioritized, but this is no time to throw our hands in the air and surrender. We must dig in, get creative, and push on to find a proper solution to ensure each and every one of our citizens will receive the response they deserve when it is their time of crisis and they dial 911 for help.

I have enjoyed working with each one of you over the past year, and I specifically would like to thank Mayor Titus for allowing me to continue to serve our firefighters, paramedics and the citizens of our great community. I can honestly say, with our group of firefighters, elected and appointed officials, I wouldn't rather be anywhere else.

Respectfully Submitted,

Jason D. Horning
Fire Chief

LOOKING TO THE FUTURE

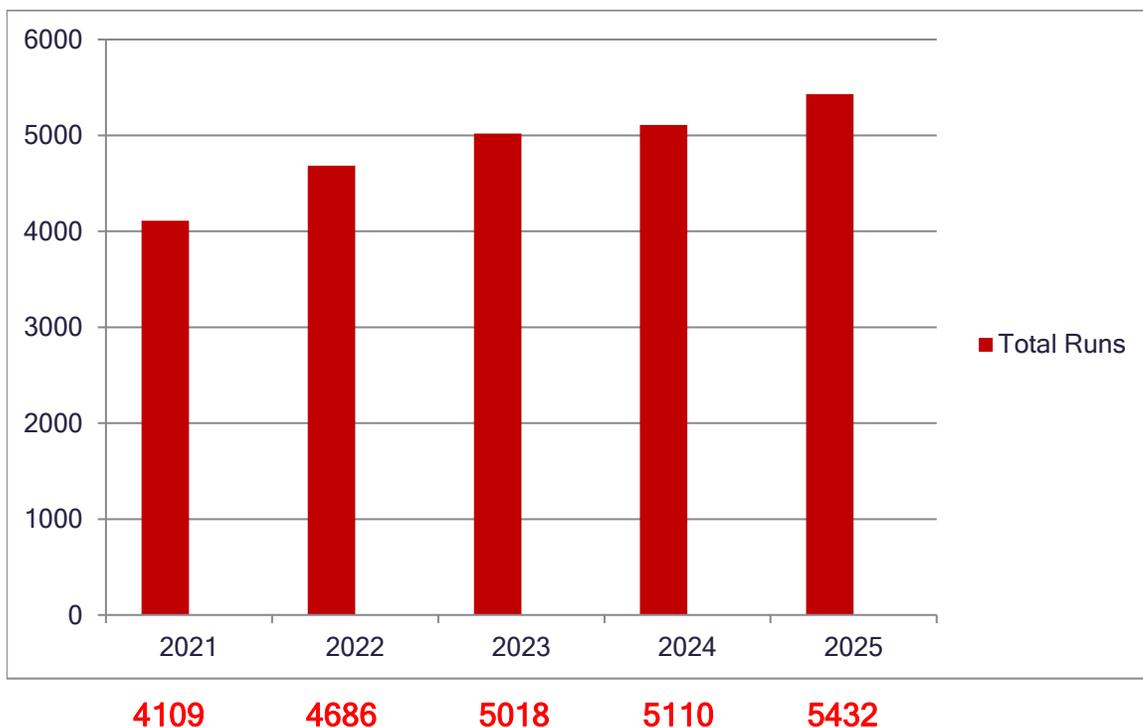
The fire territory took delivery of a new tanker-pumper in 2025. This was a much-needed replacement for our fleet and was made to specifications by a committee of G.F.T. personnel. This apparatus replaced a 1991 tanker and has the same pumping capabilities as a fire engine. This will allow us to better protect the citizens of Greenfield and Center Township for many years. A new ambulance was ordered in January 2025 for delivery in 2027.



EMERGENCY OPERATIONS

Greenfield Firefighters stand ready to respond to emergency situations 24 hours a day, 7 days a week. The following charts and graphs explain run load and response times.

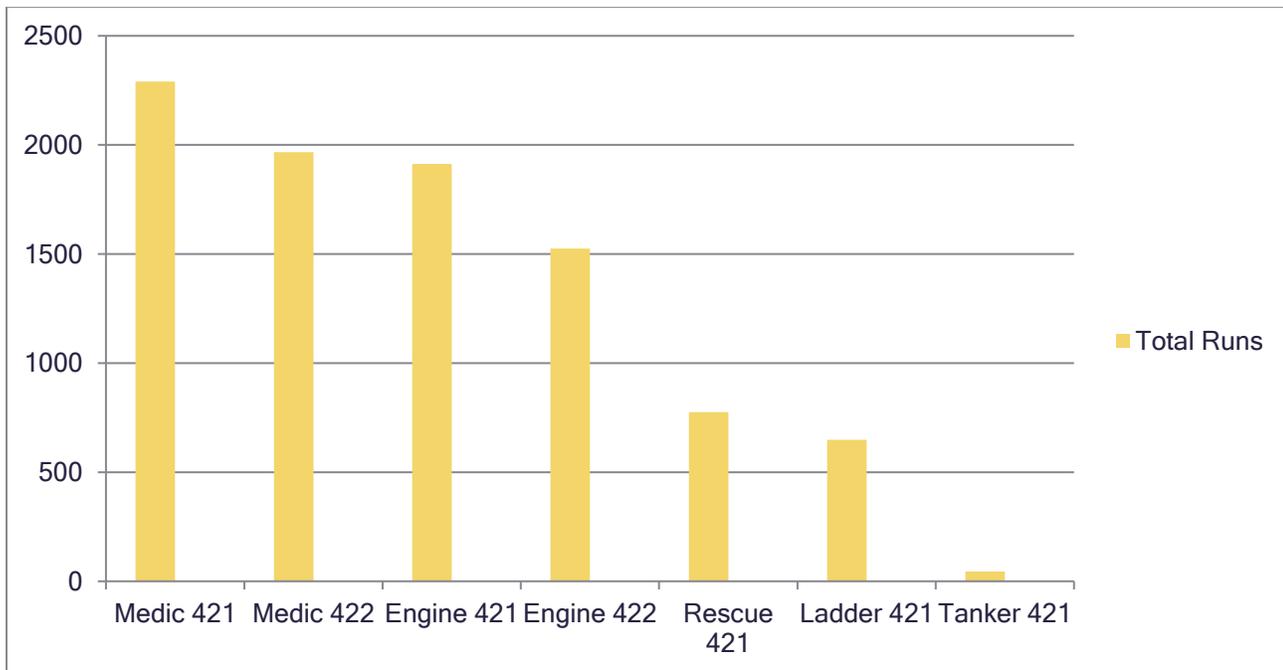
2021 - 2025 EMERGENCY RESPONSE TOTALS



Incidents by Station 2025

	Jan '25	Feb '25	Mar '25	Apr '25	May '25	Jun '25	Jul '25	Aug '25	Sep '25	Oct '25	Nov '25	Dec '25	Total
Greenfield 421	326	262	263	260	229	239	268	243	247	266	267	259	3,153
Greenfield 422	199	192	189	172	165	196	189	186	161	201	188	217	2,279
Total	525	454	452	432	394	435	457	429	408	467	455	476	5,432

Apparatus response 2025



2290

1967

1913

1525

776

648

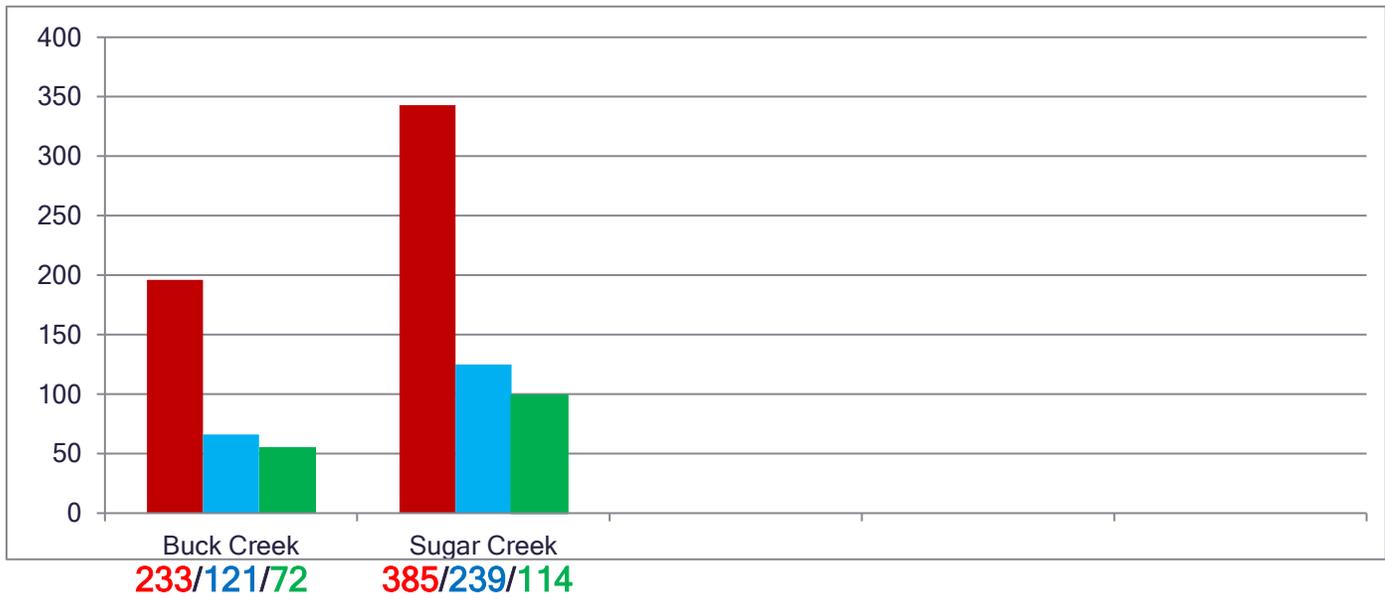
44

Top 10 Addresses Responded to in 2025

Location Street Address	Incidents
200 West GREEN MEADOWS Drive	181
745 North SWOPE Street	180
1683 COMMUNITY Way	159
628 North MERIDIAN Road	150
801 North STATE Street	76
831 North SWOPE Street	47
600 West NORTH Street	38
301 West GREEN MEADOWS Drive	38
North STATE Street (Intersections)	37
1581 COMMUNITY Way	37
471 West GREEN MEADOWS Drive	33
1965 North STATE Street	29
398 MALCOLM GRASS Way	28
2241 LEGACY Lane	27
346 North BLUE Road	27
300 East BOYD Avenue	27
7651 East 450 South	24
1051 North STATE Street	22
1613 West 300 North	22
165 RAMBLING Road	21

Greenfield Fire Territory staff continue to respond to a wide range of emergency responses. Due to the increased demand on our responders, sometimes we must rely on mutual aid departments to respond to Greenfield and Center Township. The chart below shows the number of fire and emergency runs that neighboring departments responded to the Greenfield Fire Territory in 2025. Also shown were the number of E.M.S. runs and the number of patients transported.

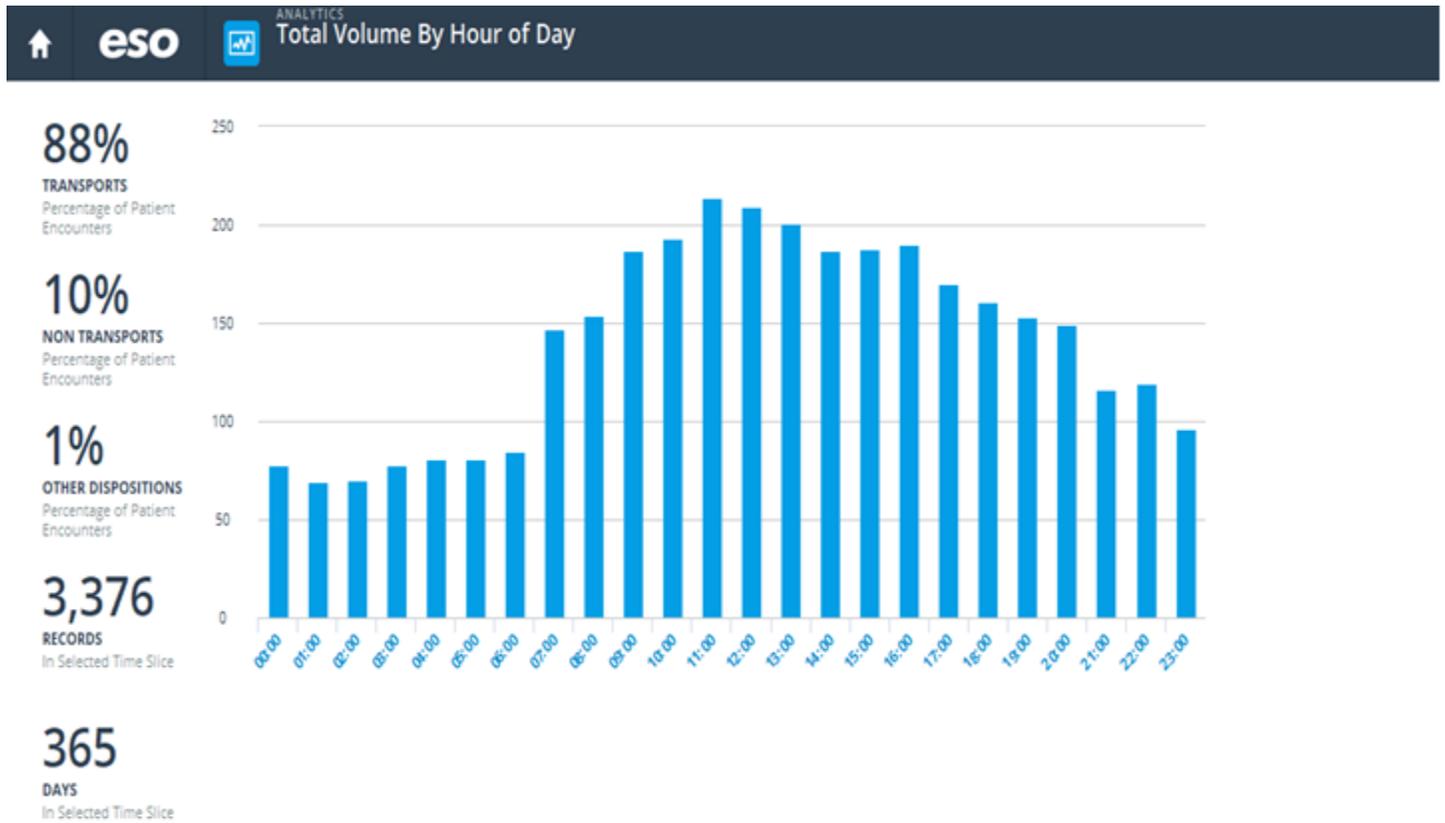
2025 Mutual Aid-EMS
Total Runs / Number of EMS Runs / Patients Transported



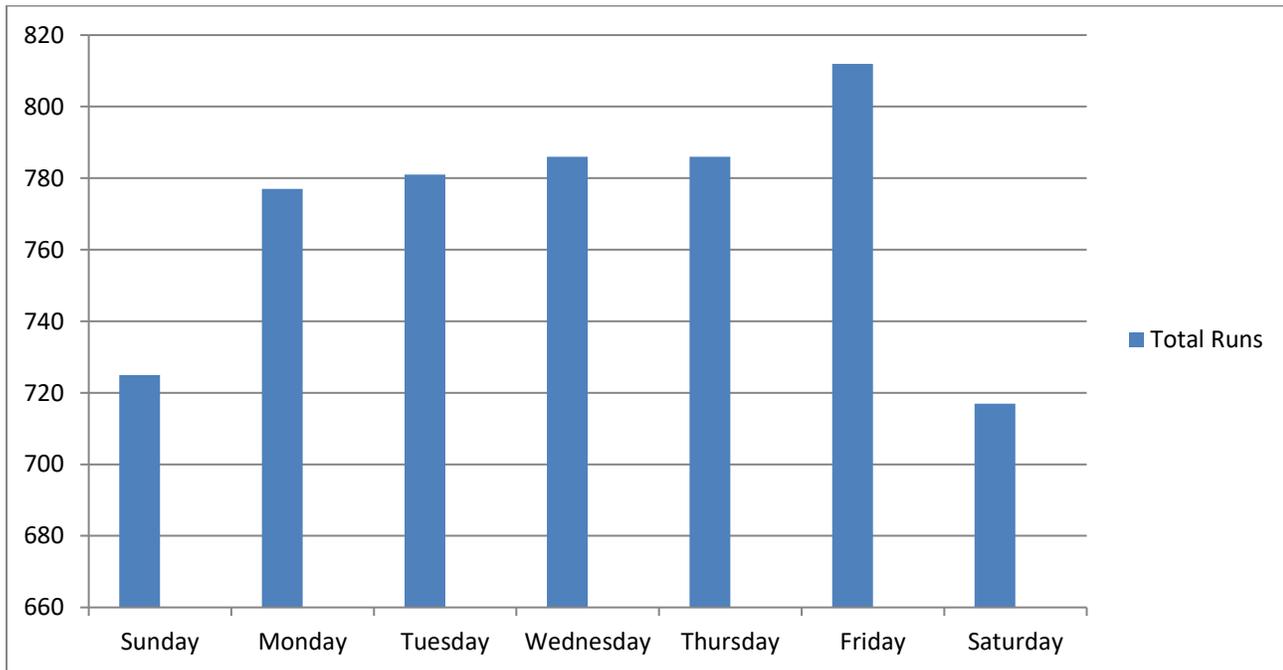
Below is a chart depicting all Hancock County Fire dispatches in 2025.

FD	Blue River	Brandywine	Brown	Buck Creek	Center	Green	Jackson	Sugar Creek	Vernon	Outside	Total	% In Response Areas	% Mutual Aid
Buck Creek	0	0	3	1423	233	4	6	120	122	2	1913	74.39%	25.61%
Charlottesville	167	0	7	0	19	1	180	5	2	9	390	88.97%	11.03%
Fountaintown	57	185	0	3	22	0	0	32	0	348	647	28.59%	71.41%
Green Township	0	0	7	3	24	150	1	0	3	2	190	78.95%	21.05%
Greenfield	92	51	116	22	4916	102	192	52	20	7	5570	98.19%	1.81%
Shirley	1	0	218	0	6	13	35	0	0	108	381	57.22%	42.78%
Sugar Creek	5	47	2	82	388	2	7	2002	15	82	2632	77.85%	22.15%
Vernon	0	0	1	42	29	17	0	9	1918	47	2063	92.97%	7.03%
Wilkinson	0	0	163	0	4	6	19	1	0	11	204	79.90%	20.10%

Busiest hour of day 2025



Busiest day of the week 2025



RESPONSE TIMES



The times below reflect an average of all response times in our primary response district which includes the City of Greenfield and Center Township. Our primary response district is 52 square miles covered by 2 stations.

AVERAGE TURNOUT TIME: 1:13

This time starts ticking as soon as the dispatcher pushes dispatch button to set the alert tones off and stops when firefighters get on the truck and mark in route to the scene. All three times show improvement from 2021.

AVERAGE TRAVEL TIME: 5:00

This time starts from when the truck is marked in route to the scene and stops when the truck marks at the scene.

AVERAGE TOTAL RESPONSE TIME: 6:13

This is the total time from when we are dispatched to when we arrive at the emergency.

RESPONSE TIME NATIONAL STANDARDS

(NFPA) National Fire Protection Association -	4:00
(CFAI) Commission on Fire Accreditation International -	5:12
(ISO) Insurance Service Office -	5:30

APPARATUS MAINTENANCE



Maintaining Fire Apparatus can be costly. It also has an impact on the availability of emergency apparatus when they are sitting out of service and not available for emergency runs. Below is a table of 2025 repair costs.

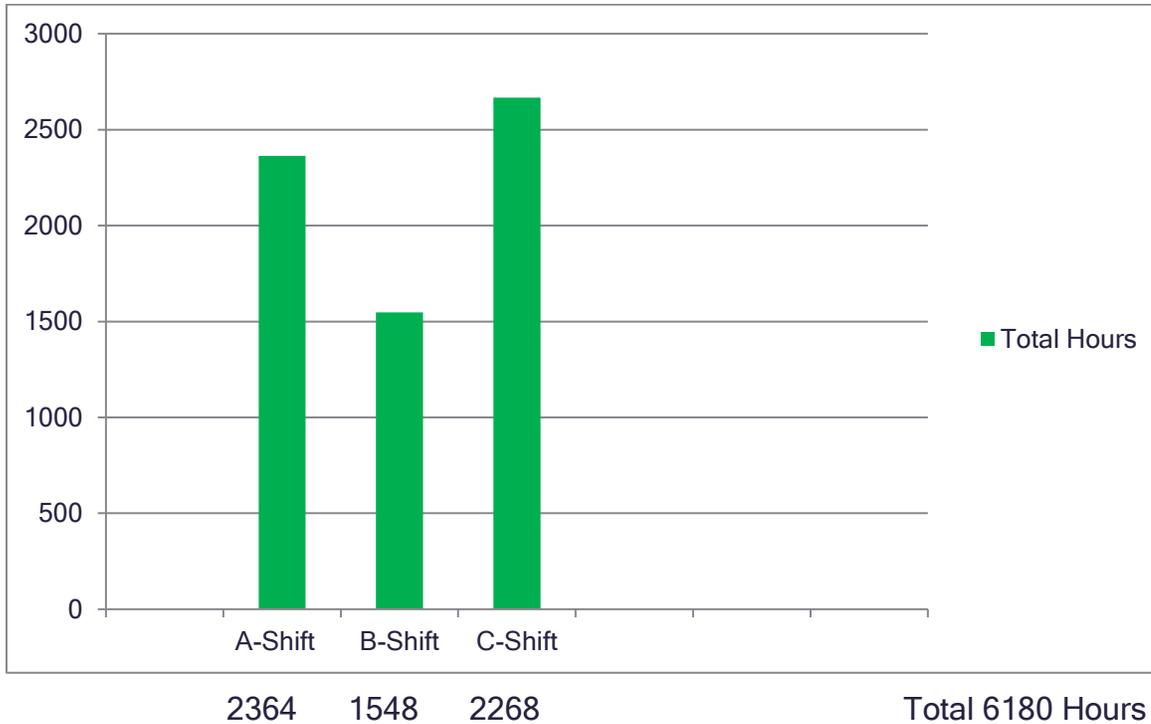
2023	Engine 421	\$283.01
2014	Engine 422	\$5,169.20
2012	Engine 429 (Reserve)	\$2,230.59
2022	Medic 421	\$3,556.54
2018	Medic 422	\$9,897.51
2014	Medic 423	\$3,996.30
2015	Medic 429 (Reserve)	\$4,250.54
2022	Ladder 421	\$5,446.13
2009	Rescue 421	\$2,659.81
1991	Tanker 421	\$0.00
1996	Grass 422	\$121.26
Various	Command Staff & Pool Vehicles (7)	\$4,372.17

We use a combination of the city garage and outside specialty shops to maintain our fleet.

PART TIME EMPLOYEE HOURS

Greenfield Fire Territory has a part-time fire/EMS program which allows for supplemental staffing. Part-time firefighters are held to the same character standard as full time employees. This allows shift commanders some flexibility when we have firefighters off for illness or injury.

2025 Part Time Hours:

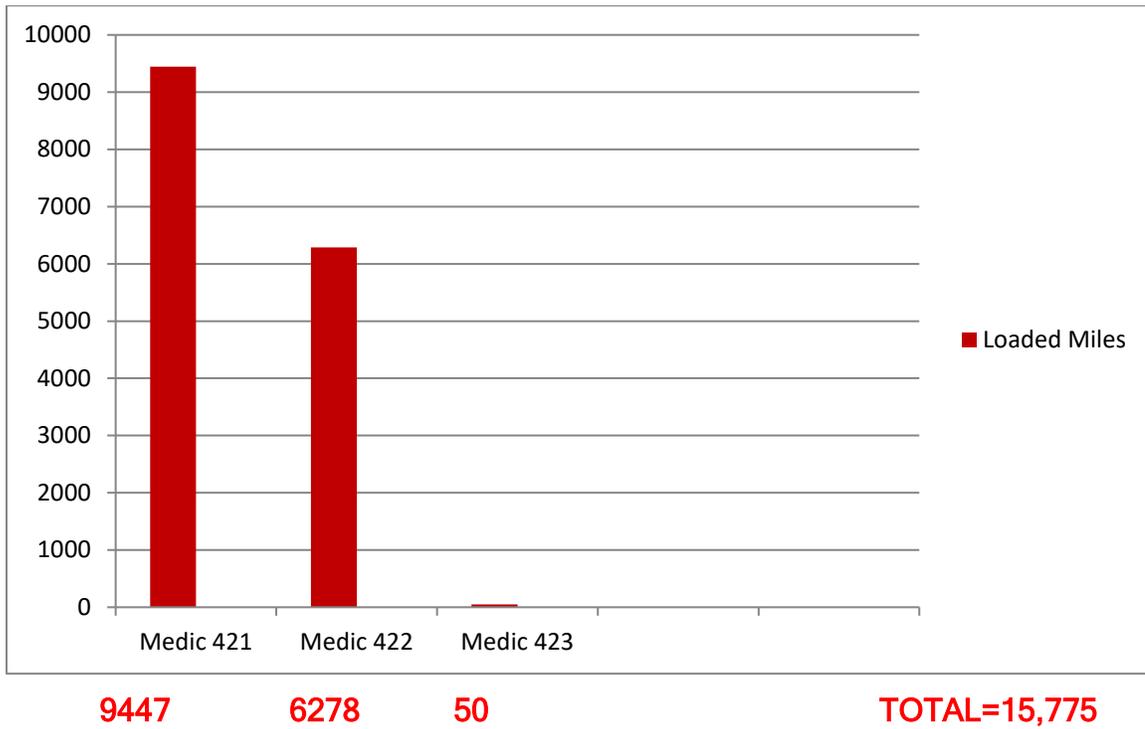


EMS TRANSPORT DESTINATIONS

Patient destinations are determined by two main factors. The first is patient condition and the need for definitive treatment and the second would be patient preference.

	Jan '25	Feb '25	Mar '25	Apr '25	May '25	Jun '25	Jul '25	Aug '25	Sep '25	Oct '25	Nov '25	Dec '25	Total
COMMUNITY HEART & VASCULAR								3	1	1	1	4	10
COMMUNITY HOSPITAL EAST		3	3	6	2	1	2	2	1	2	5	2	29
COMMUNITY HOSPITAL NORTH	4	7	5	4	4	5	4	8	1	4	8	5	59
COMMUNITY HOSPITAL SOUTH								1					1
COMMUNITY-INDIANA HEART HOSPITAL	5	4	1		2		2						14
ESKENAZI HEALTH ED		3	1	1				1	1	1	1	1	10
HANCOCK REGIONAL HOSPITAL	271	246	218	183	191	219	211	206	211	187	232	259	2,634
HENRY COUNTY HOSPITAL										1			1
Hancock Regional Hospital				1									1
IU HEALTH SAXONY HOSPITAL	2	1	1		1	1		1			1		8
METHODIST HOSPITAL	15	5	11	14	11	11	10	11	11	16	5	8	128
MHP MAJOR HOSPITAL		1	1	1								1	4
PEYTON MANNING CHILDREN'S HOSPITAL									1	2			3
VA MEDICAL CENTER	1				1	1	1			2			6
RILEY CHILDREN'S HOSPITAL	2	3	4	3	3	1		3	1	1	2	2	25
ST FRANCIS - INDIANAPOLIS	2			1	1							1	5
ST VINCENT - FISHERS				1									1
ST VINCENT - INDIANAPOLIS	6	4	1	7	2	3	1	2	4	3	4	3	40
ST VINCENT HEART CENTER	1	2		1	3	1	1	4	1	3	3	1	21
Total	309	279	246	223	221	243	232	242	233	223	262	287	3,000

PATIENT TRANSPORTED MILES



Greenfield Fire Territory ambulances were on active 911 calls an average of eight hours a day in 2025.



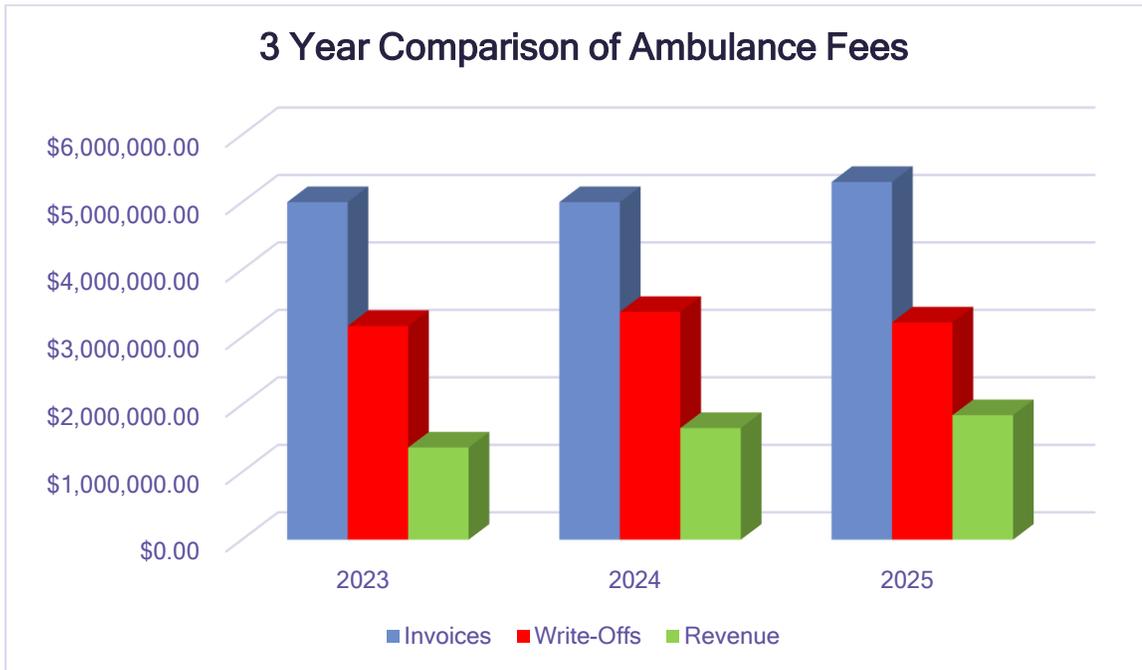
EMS BILLING

Ambulance billing contributes a major part of the overall fire territory budget each year.

DESCRIPTION	INVOICED	*WRITE-OFF	EARNINGS
First Quarter	\$1,491,721.29	\$959,422.86	\$442,760.28
Second Quarter	\$1,198,993.50	\$664,348.17	\$502,454.50
Third Quarter	\$1,248,347.50	\$792,308.57	\$501,293.13
Fourth Quarter	\$1,363,168.00	\$803,340.13	\$398,854.90
YEAR-END TOTALS	\$5,302,230.29	\$3,219,419.73	\$1,845,362.81

Medicare and Medicaid will only pay a predetermined amount regardless of how much is billed. Our billing company does a remarkable job with insurance reimbursement.

*Invoiced minus write-off does not equal earnings on this sheet due to ongoing collections.



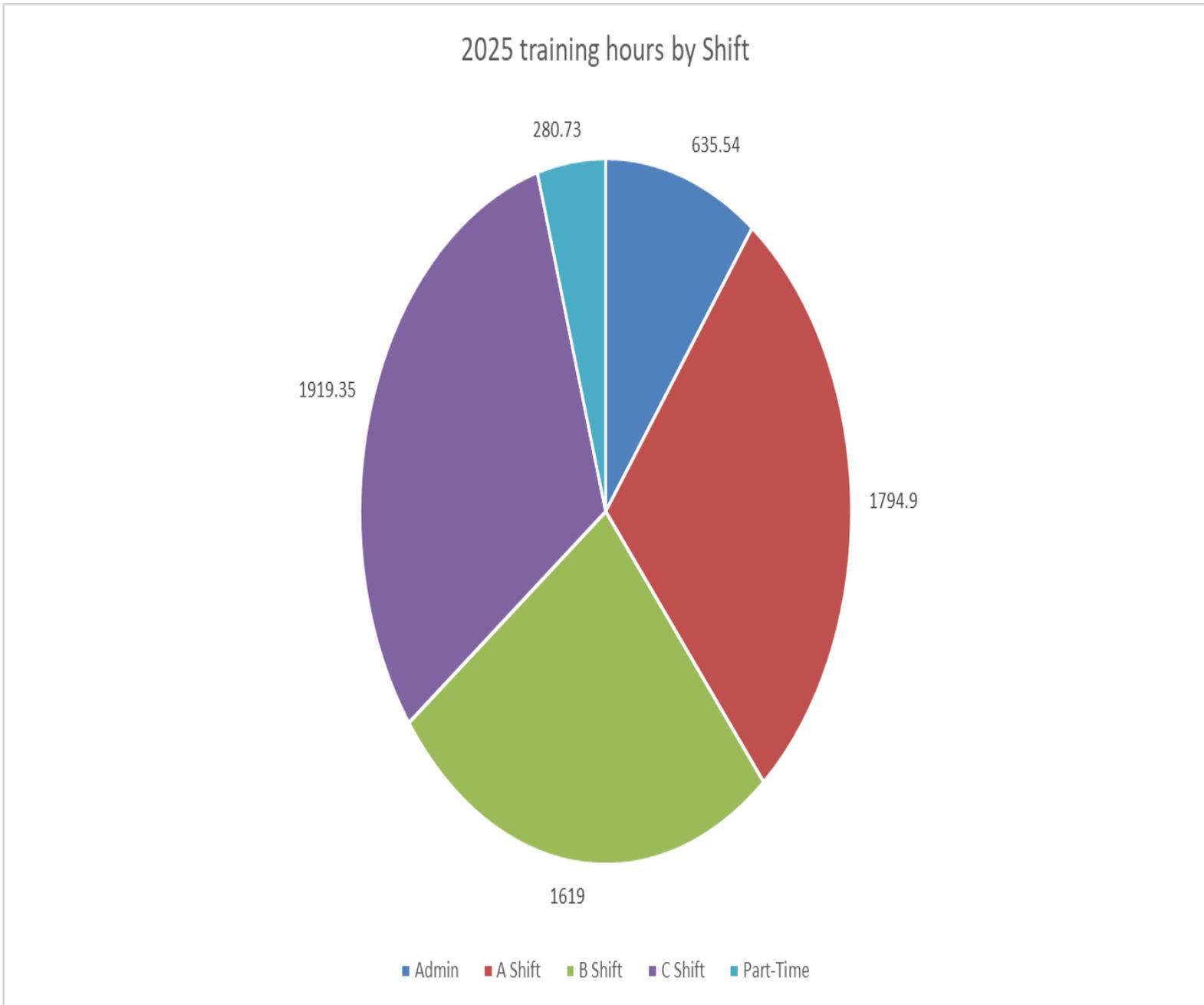
2023	\$5,003,000.63	\$3,167,343.89	\$1,365,015.83	X
2024	\$5,079,814.11	\$3,375,381.11	\$1,653,511.71	\$288,495.88
2025	\$5,302,230.29	\$3,219,419.73	\$1,845,302.81	\$191,791.10

Total Revenue Increase Over Last 3 Years = \$480,286.98

TRAINING

Training is a vital function of firefighters. To be able to deliver top notch service when the need arises, our workforce must be ready for the challenge.

The training division had another busy year for 2025 as our staff trained a total of 6249.5 hours.



In 2025, the G.F.T. Training Division continued making fire training a priority. The fire training schedule is built to better prepare for low frequency/high risk incidents. Hancock County Technical Rescue Team trainings are held in cooperation with Sugar Creek Township Fire Department. GFT personnel also train frequently in emergency medical services, hazardous materials, and technical rescue company level training among other topics.



FIRE AND EMERGENCY TRAINING FACILITY

Greenfield Fire Territory continues to be a leader in fire and emergency medical services training. Our fire and EMS training academies graduated 18 certified firefighters and 23 certified EMTs. This not only sends well-trained emergency personnel into the workforce, but it is a tremendous recruiting tool, in a competitive job market.

In 2025, we opened the newest phase of the training facility. Greenfield firefighters along with other Hancock County firefighters trained in the new basement training facility. Having a live fire facility to replicate basement fires is a much-needed addition that will save firefighter lives.



FIRE INVESTIGATIONS

This report provides an executive-level overview of fire investigations conducted by the Fire Prevention Division during the 2025 calendar year. The Division is responsible for determining fire origin and cause, supporting suppression operations, preserving evidence, and coordinating with local, state, and federal partners when necessary.

Fire investigation services were provided by one shift fire investigator and the Fire Marshal, ensuring consistent response and professional investigative practices across the jurisdiction. Investigations conducted throughout the year supported community risk reduction efforts while reinforcing the importance of fire protection systems and early suppression.

Significant Incidents

Several notable incidents during the year demonstrated the critical role of both automatic fire protection systems and rapid-fire department response:

- **Nursing Home Fire:** A fire occurred within a healthcare facility and was successfully controlled by the building's automatic sprinkler system. The system's performance limited fire spread, reduced potential injuries, and significantly minimized property damage before the fire department's arrival.
- **Industrial Facility Fire:** A large factory experienced a fire involving multiple machines. The sprinkler system effectively contained the fire until suppression crews completed extinguishment operations. This incident reinforced the value of properly maintained fire protection systems in high-hazard industrial environments.

These events highlight the direct impact of code-compliant fire protection features on life safety and property conservation.

Operational Impact and Trends

Investigations conducted in 2025 continued to emphasize several key objectives:

- Determining accurate fire origin and cause
- Identifying potential fire code violations or hazards
- Supporting enforcement actions when applicable
- Assisting property owners with post-incident safety guidance
- Enhancing firefighter safety through investigative findings

The Division works closely with **1-800-BOARDUP** to provide emergency board-up services and after-fire care to residents and business owners impacted by fire incidents. Their commitment to service aligns with the Fire Department's core value of treating every citizen as if they were family during times of crisis.

Staffing and Workload Considerations

The Division investigates every fire within its response area. Shift officers conduct initial origin and cause investigations; when the cause cannot be determined, estimated loss exceeds thresholds, or the incident extends beyond the scope of their training, the Fire Marshal or the shift fire investigator assumes investigative responsibility to ensure a thorough and professional examination.

During 2025:

- **Fire Marshal Investigations:** 11 vehicle and structure fires
- **Shift Fire Investigator Investigations:** 5-6 fire investigations

The Division also continued to prioritize professional development by providing training opportunities for several firefighters working toward qualification as shift fire investigators. This proactive approach supports operational readiness, strengthens investigative capabilities, and helps ensure consistent coverage for complex incidents.

This tiered investigative model allows the Division to maintain high investigative standards while supporting firefighter development and long-term succession planning.

Conclusion

Fire investigations completed in 2025 contributed to the Fire Department's broader mission of protecting life and property within Center Township and the City of Greenfield. The effective performance of fire protection systems in significant incidents underscores the importance of proactive code enforcement, inspection programs, and community preparedness



CODE ENFORCEMENT

This report provides an overview of fire inspection and code enforcement activities conducted by the Fire Prevention Division in 2025. The Division is responsible for fire and life safety inspections within Center Township and the City of Greenfield, encompassing **922 total occupancies**.

In 2025, the Fire Prevention Division operated with one full-time and one part-time fire inspector. Despite limited staffing, the Division maintained a robust inspection schedule and continued to support community fire safety, code compliance, and emergency response readiness.

Inspection Metrics

- **Total Inspections Conducted:** 1,528 (all inspection types)
- **Total Occupant Square Footage Inspected:** Approximately 28.9 million square feet
- **Annual, Re-inspection, and Follow-Up Inspections:** Represented the majority of inspection activity
- **Construction and System Acceptance Inspections:** Continued to increase in support of development and system reliability

Overall inspection volume and enforcement activity remained **consistent with the prior year**, reflecting sustained inspection coverage despite limited staffing and increasing demands related to re-inspections and construction activity.

Inspection activity included annual fire safety inspections, re-inspections, construction-related inspections, enforcement inspections, complaint responses, special event inspections, and fire protection system testing.

Compliance and Enforcement

- **Violations Cited:** 1,285
- **Violations Cleared:** 893
- **Violations Remaining/Open:** 392

Many violations were corrected through re-inspections and cooperation with property owners and occupants. Enforcement inspections were utilized when necessary to achieve compliance and address repeat or life-safety-related violations.

Key Findings and Trends

The most frequently cited violations during 2025 involved:

- Fire protection system inspection, testing, and maintenance documentation
- Portable fire extinguisher placement and accessibility
- Electrical system maintenance and testing
- Fire department access and site obstructions

These trends continue to inform inspection priorities, education efforts, and enforcement strategies.

Performance Assessment

Strengths

- Sustained inspection output despite limited staffing
- High rate of voluntary compliance through re-inspection and education
- Strong support of new construction and fire protection system acceptance

Challenges

- Ongoing workload associated with re-inspections and follow-ups
- Recurrent violations related to fire protection system maintenance and access
- Balancing annual inspection coverage with increasing construction and enforcement demands

Conclusion

The Fire Prevention Division made meaningful progress in improving fire and life safety compliance throughout Center Township and the City of Greenfield in 2025. While inspection coverage and violation resolution remained strong, continued focus on recurring issues and resource management will be necessary in the coming year.



COMMUNITY FIRE PREVENTION & EDUCATION

During 2025, the Fire Prevention Division conducted 58 structured public education events and completed extensive residential safety initiatives that directly improved early fire detection and emergency access for vulnerable residents.

Key Highlights:

- 39 community outreach events, reaching 1,138 residents
- 5 school safety programs, educating 418 students and adults
- 14 fire station tours, serving 212 participants
- 26 homes protected through the installation of 51 smoke alarms
- 51 homes assisted with smoke alarm battery replacements
- 11 residents supported through the Residential Knox Box Loaner Program
- 3 new business tours completed to enhance commercial safety partnerships

Collectively, these programs demonstrate the division's continued commitment to prevention-driven service delivery.

Community Outreach

Fire Prevention staff participated in job fairs, civic presentations, school functions, residential visits, and informational requests throughout the year. These interactions provided opportunities to deliver practical fire safety messaging and address hazards before they resulted in emergencies.

Impact:

- **39 events conducted**
- **660 adults reached**
- **478 children reached**

These engagements reinforce community preparedness while improving visibility of Fire Prevention resources.

School Safety Programs

Public education delivered at an early age remains one of the most effective long-term strategies for reducing risk. Fire Prevention personnel provided age-appropriate instruction emphasizing:

- Calling 911
- Recognizing smoke alarms
- Home escape planning
- Understanding firefighter protective equipment

Impact:

- 5 school visits
- 388 students educated
- 30 adults engaged

Educational materials were distributed during each program to help extend safety practices into the home.

Fire Station Tours

Station tours continue to be a valuable engagement tool, allowing residents to become familiar with apparatus, personnel, and emergency procedures in a controlled environment.

Impact:

- 14 tours conducted
- 95 adults and 117 children served

These interactions help build public confidence while supporting the department's transparency and community-oriented mission.

Residential Smoke Alarm Program

(Conducted by the Full-Time Fire Inspector)

Ensuring early fire detection remains a cornerstone of community risk reduction. The division's full-time fire inspector worked directly with residents to install smoke alarms and improve overall home safety conditions.

Impact:

- 26 homes assisted
- 51 smoke alarms installed
- 68 residents protected

This program plays a critical role in reducing the likelihood of fire-related injuries and fatalities.

Smoke Alarm Battery Assistance

(Conducted by the Full-Time Fire Inspector)

Battery replacement requests often serve as an entry point for additional safety education and hazard identification.

Impact:

- 51 homes assisted
- 69 residents supported

These visits provide meaningful one-on-one engagement and reinforce the importance of properly maintained detection systems.

Residential Knox Box Loaner Program

The Residential Knox Box Program provides secure emergency access for residents who are unable to safely reach the door during an emergency, allowing firefighters to enter without causing damage. The division currently supports 11 residents through this program. Participants are contacted twice annually to verify continued need, confirm contact information, and ensure the system remains effective.

This initiative enhances responder efficiency while prioritizing the safety and dignity of some of the community's most vulnerable citizens.

New Business Engagement

Fire Prevention conducted tours with new commercial partners to review fire protection features, emergency procedures, and operational expectations.

Impact:

- 3 business tours completed

Early collaboration promotes compliance, reduces operational risk, and strengthens relationships with the business community.

Overall Community Impact

The Fire Prevention Division's prevention-based approach continues to deliver measurable value by prioritizing education, early detection, and emergency accessibility. Direct engagement with residents—combined with targeted residential programs—positions the division as a critical component of the department's life-safety strategy.

These efforts not only reduce risk but also support the Fire Territory's broader mission of protecting lives and property through professional service.

TECHNICAL RESCUE TEAM ACTIVITY

The Greenfield Fire Territory firefighters and staff continued on the steady trend of training, attending certification classes, and responding to working Technical Rescues in 2025. The Hancock County Technical Rescue Team, made up of firefighters from the Greenfield Fire Territory and the Sugar Creek Township Fire Department, once again provided the people of Hancock County and surrounding areas with professional service to complex and specialized rescues. The team is currently made up of around 60 firefighters and Chief Officer's that are trained in special operations consisting of Rope Rescue, Confined Space Rescue, Trench Rescue, Swift Water Rescue, Ice Rescue, Structure Collapse Rescue, and Urban Search and Rescue.

In 2025, team members attended bi-monthly team trainings working on fundamentals of all disciplines. These team trainings, developed by the Team's Leadership not only provided hands-on training, but incorporated time to help build team members relationships with each other between the respective departments. When responding to these complex incidents, it is very important to have collaboration and cohesiveness with members operating on scene. These team trainings provide the members with time to review any new equipment and discuss updates to operational procedures. In 2025, members attended several certification classes including Rope Rescue, Confined Space Rescue, and Swift Water Rescue. We sent two team members to Tower Rescue, a sub-discipline of Rope Rescue, to gain knowledge and insight for rescues that happen on cell towers. In May 2025 the Greenfield Fire Territory hosted a Surface Water Rescue Class and in December 2025 an Ice Rescue Class was taught. We will continue to provide the best training and classes for our members to help keep our community safe. In total, members of the team participated in 1000 plus hours of training and classes.



HCTRT responded to a number of Tech Rescue incidents in 2025. Working incidents in 2025 included a grain bin rescue, structure collapse, water rescues, and an ice rescue. On February 11th, a vehicle drove through a residential garage and the team was tasked with shoring up structural members of the garage. On April 5th, after several days of heavy rain, the city and county experienced several areas of flooded streets and residential neighborhoods. Our Team responded to two separate incidents where people became stranded in floodwaters and were trapped on top of their vehicles. The team had to make their way, on foot, to rescue the occupants and bring them to safety. On July 13th a car went into a downtown antique store on Main Street in Greenfield after the driver suffered a medical emergency. Our members extricated the driver, transported to the hospital, and shored up building. The next day, on July 14th, our team responded to 300 West in Hancock County for a Grain Bin Rescue. A person had become trapped inside and was unable to get out. The team set up high angle rope rescue operations and made entry to safely remove the un-injured victim from the grain bin. Lastly, on November 11th, the team responded to Remarkable Place in Greenfield for a vehicle that turned off the road and into a retention pond. One occupant was on top of the vehicle and one occupant was still trapped inside. Quick actions from the first responding company helped free the trapped occupant and team members were able to get both to shore and medical attention.

Participating in special operation incidents continues to be some of the most dangerous job responsibilities in the fire service. We will always continue to provide our team with the training and equipment needed to conduct these operations safely, while being efficient and successful. Our mission is to provide a great service for our community and keep those who live here and visit our area safe at all times. Without the support from the city, Township, and our Leadership at the Greenfield Fire Territory we would not be able to provide this.





We, the members of the Greenfield Fire Territory, are committed to protecting life, property and the environment. We are committed to reducing risk to our community through fire prevention inspections and public education. We hereby make a commitment to be proactive in the quality of services we provide through continuous training and education.